

INDIANAPOLIS-MARION COUNTY LAW ENFORCEMENT CONSOLIDATION
COMMITTEE.

DATE: July 6, 2005

LOCATION: Room 260

CALLED TO ORDER: 5:30 p.m.

ADJOURNED: 7:40 p.m.

ATTENDANCE

Attending Members

Mary Moriarty Adams, Chairwoman
Lonnell Conley
Ron Gibson
Dane Mahern
Lynn McWhirter
Marilyn Pfisterer
William Oliver
Lincoln Plowman
Joanne Sanders

Absent Members

AGENDA

Presentation and Discussion on Budgetary Matters and the Areas of Potential Efficiencies for Law Enforcement – by Marion County Sheriff Frank J. Anderson.

Indianapolis-Marion County Law Enforcement Consolidation Committee

The Indianapolis-Marion County Law Enforcement Consolidation Committee of the City-County Council met on Wednesday, July 6, 2005 in Room 260. Chairwoman Mary Moriarty Adams called the meeting to order at 5:30 p.m., with the following members present: Lonnell Conley, Ron Gibson, Dane Mahern, Lynn McWhirter, Marilyn Pfisterer, William Oliver, Lincoln Plowman and Joanne Sanders. Also present were Steve Talley, President of the City-County Council, and Aaron Haith, General Counsel of the City-County Council.

Chairwoman Moriarty Adams stated that she would like to thank Sheriff Frank Anderson and the Sheriff's Department for attending today's meeting. She advised the public that this meeting is an information gathering session only and stated that there would be no public testimony. She added that a meeting scheduled for July 13, 2005 will be the first consolidation meeting that will allow public testimony.

Chairwoman Moriarty Adams requested that if the committee members had any questions during the presentation to please write them down and save them for the end of the presentation.

Presentation and Discussion on Budgetary Matters and the Areas of Potential Efficiencies for Law Enforcement – by Marion County Sheriff Frank J. Anderson.

Frank Anderson, Marion County Sheriff stated that during this financially trying time critical attention to any proposal to bring forth more efficient and effective public safety is highly commendable. He said in 2005 he detailed his position on law enforcement consolidation in Marion County, and his position has not changed. That position is a common sense analysis that has not received many fanfares. It reflects his personal approach to problem solving by bringing people together. He said that he believes in due deliberation and a contentious strategy for the challenges ahead. First, extensive studies need to be performed involving all segments of the community to gauge both the efficiency and effectiveness of consolidation. All reasonable questions about law enforcement consolidation should have solid answers. Saving taxpayers should not be accomplished by surrendering civilian safety; therefore, the financial evaluations are welcomed. Secondly, the Constitutional Office of Sheriff must be responsible for law enforcement in a consolidated agency. He said to serve as sheriff, one must compete in the electoral process. He added that there is no room for politics in public safety. An elected Sheriff is a person best suited to minimize political factors and maximize professional law enforcement; therefore, he opposes the concept of a police commission. Lastly, he stated that if the consolidation of law enforcement in Marion County is appropriate and planned properly, it will enjoy widespread support among the citizens. He said that he was not here to advocate or oppose consolidation; however, a representation of facts and figures will clearly establish that this city is in the midst of a public safety crisis in Marion County.

Kevin Murray, General Counsel of the MCSD, stated that he was filling in for Colonel Kerry Forestal.

Department Overview

Mr. Murray said the structure of the MCSD is divided into seven separate divisions, and within those divisions there are sections and sub-divisions. He said that there are three distinct classes of sworn officers: Merit Deputies, Special Deputies, and Reserve Deputies. Merit Deputies are the officers out on the street on road patrol. Special Deputies are people that are employees of the department involved in the civil process, building security and court security. Reserve Deputies undertake many of the responsibilities of the Merit Deputies. He said that the MCSD is unique with its approach to utilizing Reserve Deputies. Lastly, there are responsibilities that are not law enforcement related involving the Jail, Corrections, and Civil Process.

Executive Staff

Mr. Murray said that Colonel Forestal is the Chief Deputy, and Colonel John Layton is the Executive Officer. Colonel Forestal has responsibilities for the Law Enforcement Division, the Civil Division, the Jail Division, and Media Relations. Colonel Layton has responsibilities for the Investigations Division, (which include the detectives), the Administrative and Executive Divisions, the Communications Division, and Internal Affairs.

The Administration Division includes 32 sworn officers and 71 civilians, and within that department there are various sections. He said that the cost to equip new officers would be \$2,157.60. In the Garage section, MCSD is responsible for 826 vehicles, and last year that involved over 11,375 repairs and services. The training section is under the training commander and last year there were over 824,613 hours of training. The Reserves go through training for 7½ months. The Special deputies have 9 weeks of training, and the Merit Deputies have 4 weeks of training. In addition, they receive 14 weeks at the Indiana Law Enforcement Academy. He added that there are 892 employees that carry guns.

2004 Training Statistics

Mr. Murray said that there are over 344 classes involving over 9,000 individuals for 800,000 hours in total training. He said that since January 2003 training obligations for the MCSD has increased significantly. It use to be only 2 weeks, which equates to 80 hours, and as of this year it has been upgraded to a 9-week class or 360 hours.

Academy Facility

The training academy located at 3229 North Shadeland Avenue is where most of the training occurs. There are 81 total employees out at this facility and of those employees 14 are a part of the training staff. The other 67 employees are involved with other parts of the department, which include: Planning and Research, Covert Operations, East Side Property Crimes, Graphic Arts, Printing, Supplies, and Inventory Control.

Current Fleet Information

Mr. Murray stated that there is currently a fleet of 826 vehicles, of which 699 are currently assigned and 23 are in a pool. There are 70 brand-new Crown Victoria's and 34 vehicles for specialty units

Civil Division

The Civil Division is responsible for Civil Processes, Tax Collections, and Public Service. He stated that the building security, the court line, and the Arestee Processing Center would all fall under the Public Service Department. Mr. Murray stated that the Sheriff has made very substantial cuts over the last few years involving supervisors, officers and civilians. The Sheriff has also been able to do some positive things regarding this department. An example would be the user fees on real estate sales that will generate about \$1.4 million this year. Mr. Murray said that in 2004 the Civil Division served over 87,000 civil papers, issued 100,000 tax warrants, and moved over 131,000 inmates from the jail to the City-County Building.

Communications Division

Mr. Murray said that the Metropolitan Emergency Communications Agency (MECA) provides the hardware for the communications portion of emergency response in Marion County, but the responsibility for the 911 calls is handled by the MCSD and Indianapolis Fire Department (IFD). All law enforcement communications have been combined with the exception of the City of Lawrence, City of Beech Grove, and Speedway. The excluded cities handle 911 actions through MCSD. In 2004 over 513,694 calls were dispatched from the Communications Division.

Executive Division

This division has the Financial Director, (which includes the duties of human resources), the Commissary section, the Forfeiture Fund section, and also the Legal Affairs Liaison.

Investigations Division

This division is composed of the detectives of MCSD. It includes functions regarding Homicides & Robbery, Property Crimes, and the Sexual Physical Assault Unit (SPAU). Mr. Murray stated that the car division within the detectives is 14 automobiles assigned to the Homicide and Robbery, 40 vehicles to Property Claims, 24 vehicles for SPAU, 20 vehicles for Covert operations, and 25 forfeiture vehicles. The caseloads for each of these departments is very high and they keep each department very busy. The clearance rate for Homicide and Robbery is 81%, the missing person and runaway section has a 97% clearance rate, and the domestic violence section has under, 3% clearance rate, each of these departments is over 80 percents.

Jail Division

Mr. Murray said the Marion County Jail conditions have improved tremendously and it is now up to State standards. He said that the jail staff includes 25 Merit Officers, 299 Correctional Officers, and 25 civilians. He added that this staff does an excellent job and should be commended for the work that they do.

Law Enforcement Division

He said that within this division there are 265 Sworn Officers, 128 Reserve Officers, and 4 civilians. Under Indiana State Law, police are allowed to have a certain percentage of their force composed of Reserve Officers. In the MCSD these Reserve Officers equate to 51 Sworn Officers. Reserve Officers are provided uniforms, patrol cars and have to go through the same training as Sworn Officers. These officers work through the Law Enforcement Division and provide services to the citizens of Marion County, which results in almost \$2.5 million of savings. He added that the Sheriff is looking to expand this program to help save additional funds and get more officers out on the street

Law Enforcement Facilities and Annual Lease Costs

There are 10 different facilities, and the MCSD only pays for two facilities. The first facility is at 10202 East Washington Street and the cost is \$1.00 per year. The other facility is at 532 Turtle Creek North Drive and the cost is \$6,666.66.

Efficiency Initiatives

Sheriff Anderson has eliminated a Captain's slot in Fleet Services and Information Services. He has implemented user fees for Sheriff's Real Estate Sales and started outsourcing Polygraph testing. Overtime spending this year was reduced by 28%.

Budget Information:

2005 Fuel Projection

The fuel projections for 2005 are that the cost will be \$1.91. The MCSD provides preventive maintenance for 132 vehicles belonging to other agencies up to a \$500.00 amount and beyond that, the agency would be responsible.

Overtime

In 2001 there was \$133,320 in grants to help pay for overtime and in 2005 the projected amount is \$435,519 in grants that will help pay for overtime.

2005 Efficiencies and Losses

It is projected that the MCSD shortage will be \$8.1 million by the end of 2005.

Concepts to consider when discussing Efficiencies

The Span of Control is the number of people or units supervised by one manager. Mr. Murray said that when dealing with a law enforcement agency please keep in mind certain factors.

- The distance in space and time between a manager and subordinate.
- The difficulty of tasks performed.
- The types of assistance available to the manager.

- How much direction subordinates need.
- How skilled and experienced subordinates are.

The Concept of the Unity of Command is also a very important factor to consider. Every individual in the organization has only one immediate superior or supervisor.

Councillor Gibson asked Sheriff Anderson if a merger would be attainable. Sheriff Anderson stated that there should be an extensive study conducted on the merger. Then, at that time, if the people in charge feel that a merger is feasible and is the best thing to do and is in the interest of the citizens, then they should go forward with a merger. He added that this is a decision for the City-County Council and he will follow the decision of the law. Sheriff Anderson said that he has brought the facts of the MCSD before the committee and now the decision is up to the Council. Councillor Gibson asked what are the ways that MCSD and IPD currently collaborate. Sheriff Anderson stated that there is nothing but dedication with both departments in working together and solving crime. He added that he has not experienced any negative energy from either department. Councillor Gibson asked if the MCSD has given any thought to whether the cost of the merger outweighs the benefits of the merger. Sheriff Anderson stated that he was told to present the facts on budgetary matters and areas of potential efficiencies for law enforcement and that he has done that. Everything else is left up to the Council to decide.

Chairwoman Moriarty Adams stated that it was the charge of the committee to look at the finances of the City, the County, IPD, and MCSD and determine if there is a need for consolidation. She said that there are aspects of consolidation that would be handled by a transition team, should there be a consolidation.

Mr. Murray stated that the Sheriff's obligation is to bring data and factual information to the committee, and then the rest of it is left up to the lawmakers. He added that the MCSD staff has too many day-to-day responsibilities to deal with studies or considering if there should be a merger. Chairwoman Moriarty Adams said that this entire process is a work in progress and that it is recognized that this possible merger is a very sensitive issue, and careful consideration is needed. She said that everyone should keep an open mind concerning the issues around consolidation and a commission.

Councillor Plowman asked if the consolidation meetings are for research purposes. He said that it seems as if this consolidation is already a done deal. Chairwoman Moriarty Adams stated that the financial liability of this city is not a Democrat or Republican issue. It involves everyone that was duly elected to represent their constituents and to do the best on behalf of public safety in this city. She said that she does not consider this consolidation a done deal and that this is only the beginning stage of a possible consolidation.

President Talley stated that this committee is charged with making a determination on whether to move forward with a consolidation. He said that should this committee decide to move forward

a proposal will be put together at that time. The current meetings are to gather information that will be used to make a determination.

Councillor Sanders stated that she understands that the Sheriff opposes the concept of a Commission and asked Sheriff Anderson if there are any recommendations of a different structure, with the Sheriff as the Head. Sheriff Anderson said that a sheriff is an elected official, and he does not know of any other elected official that has a Commission. He said that his Commission is composed of the citizens of Marion County. Councillor Sanders asked if the MCSD received enough funding to accommodate the number of deputies that are being requested, would the number of Reserve Officers decrease. Sheriff Anderson stated that by law the MCSD can only have 40% Reserve Officers and that he could not imagine not having any Reserve Officers. He added that these officers are very professional and dedicated, and because of them the department is saving taxpayers over \$2 million. Councillor Sanders referred to the issue of health insurance. She said there is a deficit balance of \$753,000 and added how this total was calculated. Major Ronald Chappell, MCSD, stated that the department should have been budgeted about \$6.8 million for health insurance. He said that in the 2005 budget MCSD was shorted \$1.5 million and then the Auditor allowed them to put the shortage in fringe benefits, of which \$753,000 was in health insurance and \$688,000 was in the retirees health insurance. That makes up about \$1.4 million. The Civil Office fees are projected to generate about \$1.5 million. He added that in September the MCSD will be requesting that funding for the shortages. Councillor Sanders stated that the Sheriff's Department is included in an ordinance in Administration and Finance to help with some of the health insurance cost. She asked, referring to the ISA charges, if everyone budgeted based on activity, and stated that the concern is that the Sheriff's Department is \$500,000 over what was credited. Major Chappell stated that this funding from ISA is a credit to the Sheriff's department account, although the money still is not in the budget. Mr. Brown stated that ISA will write off the credit and not bill the Sheriff's Department for that amount.

Councillor McWhirter stated that she does not believe that finances should be the sole benefit of the merger, but it should be the safety of the citizens. She asked what consolidation efficiency plan is being looked at to see if the City and the County could save money. Mr. Brown stated that at this point the team is just collecting data to try and get an overall picture of the way IPD and MCSD both operate and also the way their organizations are structured. He added that the team is relying somewhat on the areas where Indianapolis Works saw potential savings. He said that they are looking at other consolidated cities and what they have gone through in the past. He said that they have sought out an expert on community policing and also on consolidation. Councillor McWhirter asked how much his expertise is costing the Council. Mr. Brown stated that his contract is not to exceed \$15,000 and when speaking about saving millions of dollars that is not a lot of money. He said that the expert will provide guidance on efficiency and transition costs as well. Councillor McWhirter asked if the Sheriff had been asked to have any input of any type of plan to consolidate. Sheriff Anderson stated that it is not his position to do any planning until the gun is fired. Councillor McWhirter stated that without a plan in place there is no knowledge of what it is going to cost in the long run. She said that she thinks this process is

backwards. She asked why, in the two previous years, did the MCSD spend over \$100,000 more in overtime than is anticipated for this year. Major Chappell stated that they cut back the overtime \$900,000 in the budget this year. Councillor McWhirter asked what type of overtime is being cut back on, and if the department is able to cut back this year, why did they need the overtime last year? Major Chappell stated that there is certain overtime that has to be paid by Federal Law. When the deputies reach 160 hours they can get compensatory time, which they can buildup to 280 hours and then anything over that will have to be paid. If deputies in court reach anything over 171 hours they have to be paid overtime. He stated that they try to use the Reserve Officers as much as possible.

Councillor Conley asked the Sheriff if the police commission was omitted if there would be any suggestions on the possible consolidation. Sheriff Anderson stated that if he were put in charge he would be the only one in charge. He added that the public should have the confidence in who they elect to take care of their public safety and that is the Commission that he would support. Councillor Conley asked if there was any suggestion from the Sheriff of who should run the consolidated department should there be a consolidation. Sheriff Anderson said that is the City-County Council's decision. He said that from the beginning when he first heard of a possible consolidation he informed his department to go forward with the responsibilities at hand and let the lawmakers make that decision. Councillor Conley stated that he feels that should a consolidation come to pass it would be a smoother process than a lot of people think.

Councillor Pfisterer asked if there was any talk with the chief of IPD about the potential of a possible consolidation. Sheriff Anderson answered in the negative. Councillor Pfisterer stated that the Sheriff's Department protects her home and that a portion of her district is protected by IPD, and there is great concern about dilution of the police force. Councillor Pfisterer asked if the Sheriff sees any possible savings if there is a merger. Sheriff Anderson said that is something the Council should figure out and it is not his responsibility. Councillor Pfisterer read a quote that said, "All new agency procedure policy protocol would be in place before there would be any consolidation of the two departments." She asked the Sheriff what his response to that quote is. Sheriff Anderson stated that an extensive study should be conducted in regard to a consolidation, and then if that study proves that a consolidation would benefit Indianapolis and Marion County in all aspects, then so be it. Councillor Pfisterer asked if the MCSD fleets services department were to close and all repair and maintenance would go to IPD's fleet services garage, would that pose a problem. Major Lance Rutallie, MCSD stated that would pose some difficulty, because the shops are run differently. IPD is part of the union where as MCSD is non-Union. He said that the current manpower in IPD's garage would not be able to handle the volume of service needed for the Sheriff's Department vehicles. Councillor Pfisterer stated that she is under the impression the current IPD fleet services are overwhelmed with work.

Councillor Mahern asked if the \$2,157.60 to equip new officers would entail all equipment for the new officers. Major Chappell stated that this is a start up figure for changing over the uniforms. The officers will already have their weapons. Councillor Mahern asked what are the positive things that have occurred involving the changes within the Civil Division. Mr. Murray

stated that year after year the General Assembly has tried to get some of the fees raised since 1975, and unfortunately the request has not been approved. Chief Shirley Challis, MCSD, stated that in the Civil Division, due to moving into the City-County Building, this department was able to make cuts in the management area. She said that several positions were cut and changed to lower rank positions and the difference of that salary went into paying for over time and some went back into the County General Fund. Councillor Mahern asked if there are any other options of getting funding for the projected shortfall this year. Sheriff Anderson stated that from day one the Sheriff's Department has been so underfunded, and if it was not for the dedication of the deputies that have found ways to save money this department would be in trouble. He added that it is very frustrating not to have adequate funding for the department.

Chairwoman Moriarty Adams asked the Sheriff if the 2006 budget would be submitted that includes the last year of the salary increase for the deputies. Major Chappell stated that the current contract with the FOP for the Merit Deputies will end December 31, 2006. These deputies have a 5% increase in salaries and fringe benefits, and this increase will be submitted with the 2006 budget.

Councillor Oliver asked how the chain of command is established when several different agencies are working on a specific task force. Sheriff Anderson said that it would depend on the rank that is a part of the task force. Chief Joe McAtee said that on most task forces the officers do not really care because they are getting paid overtime. He said that on certain days of different events there will be a lieutenant placed in charge on the day of that particular event. He added that if there would be some action that would require a supervisor, then a supervisor from that agency's department would come and handle the leadership duties. Councillor Oliver asked what the duties are of the Juvenile Liaison in the MCSD. Chief McAtee stated that there is only one special deputy that is assigned out at the Juvenile Center to gather information and that Deputy relays that information back to the respective division.

Councillor Plowman asked the Sheriff what his thoughts were on the uniforms should there be a consolidation. Sheriff Anderson stated that if there is a consolidation everyone should start out in the same uniform. Councillor Plowman asked the sheriff what he would do if the Council votes to consolidate IPD and MCSD where he was chosen to be the head of the consolidated department, but he would be under a Commission. Sheriff Anderson stated that he hopes the Council does not vote in that manner. Councillor Plowman asked if the Sheriff had any idea of where the new headquarters would be should there be a consolidation. Sheriff Anderson answered in the negative. Councillor Plowman said that the Indianapolis Works plan states that there would be savings of \$250,000 through the reduction of 14 management positions. He asked the Sheriff if he knew what management positions would be reduced. Sheriff Anderson answered in the negative. Councillor Plowman stated that he personally talked with the employees of the IPD garage and they said that they would not be able to handle the Sheriff's cars at that garage. Councillor Plowman asked what the elimination of the Social Security exemptions would entail. Major Chappell stated that currently all members of the Sheriff's Department all belong to Social Security. He said that Social Security within the department is

either an all or none situation. The savings that would be made on the payroll that the County puts in are about \$1.3 million. Major Chappell stated that there are many advantages to Social Security, but he is not sure if the deputies are in favor of or against Social Security. He added that IPD does not have Social Security. Councillor Plowman asked how the Sheriff's Pension would be funded should there be a consolidation. Major Chappell said that from what he heard at IPD's meeting, it is that everyone would stay in his or her current pension plan and all new employees would go into the 77-Pension Plan. He added that there is \$136 million currently in the Sheriff's Pension Plan and it is 94% funded. Councillor Plowman asked if all the labor contracts that the Sheriff's Department currently has will be included in the 2006 budget. Major Chappell answered in the affirmative. Councillor Plowman asked the Sheriff if he would prefer keeping IPD and MCSD separate if an efficient method of funding could be established that would provide for both departments. Sheriff Anderson stated that it is up to the City-County Council to make that decision.

Councillor McWhirter asked where the figures are coming from to find out if consolidation is financially feasible. President Talley stated that the Chief Financial Officer and his team will make a presentation after all the facts and data have been collected and analyzed. Should that information prove beneficial for a consolidation, then there will be a meeting with the Chief, the Sheriff, the Office of Corporation Counsel, and all others who are involved to draft a proposal that will include a plan and process of how to consolidate. Councillor McWhirter asked what will happen if this proposal and plan do not save the City and the County any money. President Talley stated that if the consolidation would increase the protection of people and property then this is better than financial savings. Councillor McWhirter asked how the Mayor's proposed reduction in staff affects not hiring people that retire due to Senate Bill 307. She asked if the Council would have to put those people back on the force in this proposal. President Talley said that the Council will not deal with that issue; that it will be left up to the Mayor and his staff. He added that if a consolidation is adopted then there will not be a need for layoffs.

Councillor Sanders asked if the user fees from the Sheriff's sale are restricted as to what they can be used for. Major Chappell answered in the negative. Councillor Sanders asked, regarding the elimination of the Captains' slots in Fleet Services and Information Services, what other things could this fund pay for. Major Chappell stated that it would be used to pay for overtime for the rest of the year. Councillor Sanders asked if the Fleet Services situation was accommodated by civilian hires. Major Chappell answered in the affirmative. Councillor Sanders said that the impact on the employees left to do the work could result in more overtime expenses. Councillor Sanders referred to the Privatization of Commissary Operations and said that the assumption is that some people that are currently involved in that area would then be re-assigned to work in other areas should the RFP be successful. Mr. Murray stated that these employees could do the same work but work for the private sector.

Councillor Mahern asked why the Sheriff's Department fleet services waived the \$500 fee to do maintenance on other agencies vehicles. Chief McAtee stated that it came about through a study of the department's cost for routine maintenance. Councillor Mahern said that is very generous

of the Sheriff's Department. Mr. Murray stated that the Sheriff is a very frugal person, and this is something that may need to be looked at for possible savings, but at the same time all these other agencies did not have the monies in their budget for these costs.

Councillor Gibson stated that he has three different points that will help him make his decision. The first is: Will a consolidation maintain public safety for the citizen as well as the officers. Second is: Efficiency-is there duplication of services that can be eliminated to make a better department. And third: will a consolidation save taxpayers money?

Mr. Brown stated that the task is to look at consolidation and what is the fiscal impact of consolidation; it is not to find savings. He said that this committee will look at other cities to see how they conducted their consolidation and what mistakes they made. He added that when the final report is made it will define different options for a possible consolidation. Mr. Brown stated that his team will keep everyone informed about the process.

Chairwoman Moriarty Adams asked if the gasoline charges of \$2 million incorporated the \$641,000 or if this amount is in addition to the \$2 million. Major Chappell stated the \$641,000 is in addition to the \$2 million. He said that the \$641,000 is from September through December of 2004.

Councillor Pfisterer stated that this Council appreciates all the information that has been presented and that it is working its way through this whole process. She added the Council is open to any input.

Councillor Conley stated that everyone should keep an open mind when trying to work through this process. He said that this is a work in progress and not a destination.

Councillor Oliver asked how the sheriff's pension plan is funded and who makes the contributions. Major Chappell stated that in January of each year the department sends the salaries of all the employees to the pension engineers, and they figure out what the rate would be as far as funding the pension. They would give two separate rates about \$200,000 off. He said that in another four to six years the pension should be fully funded. Major Chappell stated that the County is contributing about \$5.4 million dollars this year and another \$5.6 million next year. Each Deputy contributes 4.25%, and that is how the pension is funded.

Chairwoman Moriarty Adams asked if the Sheriff's Department is still paying gasoline for other agency departments. Major Chappell answered in the negative.

President Talley said that there should be a vote on whether to move forward with this process tentatively by the third week in August.

Chairwoman Moriarty Adams thanked Sheriff Anderson and the Marion County Sheriff's Department for their time and patience regarding this matter. She also thanked Mr. Murray for

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its presentation and the information. The next Indianapolis-Marion County Law Enforcement Consolidation meeting will be in the Public Assembly Room on July 13, 2005 at 6:00 p.m. following the Public Safety and Criminal Justice Committee meeting in Room 260.

CONCLUSION

With no further business pending, and upon motion duly made, the Indianapolis-Marion County Law Enforcement Consolidation Committee of the City-County Council was adjourned at 7:40 p.m.

Respectfully submitted,

Mary Moriarty Adams, Chairwoman
Public Safety and Criminal Justice Committee

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